Vendor: ISEB

Exam Code: ISEB-PM1

Exam Name: Foundation Certificate in Project Management

Version: DEMO

QUESTION 1
The Java development of a project is outsourced to India. The project schedule is starting to slip. What is the LEAST likely cause of the slippage?

A. Lack of competent programmers
B. Cultural influences
C. Internationalization
D. Communication

Answer: A

QUESTION 2
A project manager has made a change to the project. What should she do NEXT?

A. Assign resources.
B. Revise the project management plan and/or project documents.
C. Evaluate impact.
D. Request change control board involvement.

Answer: B

QUESTION 3
A work authorization system can be used to:

A. Manage who does each activity.
B. Manage when and in what sequence work is done.
C. Manage when each activity is done.
D. Manage who does each activity and when it is done.

Answer: B

QUESTION 4
A project team member tells you that she went to her project manager with a good idea for a useful change to the project. Instead of giving her approval to make the change, the project manager asked her to write a report describing the benefits of the change. What is the MOST appropriate advice for the situation?

A. The project manager is being unreasonable and should do that kind of work herself.
B. Remind the project manager that the benefit cost analysis for the project was done during project planning.
C. A project manager must be able to weigh the benefits of the change versus the costs and compare them to other possible changes. The team member should do what was asked.
D. The team member should do what was asked because this sort of information must be given to the project sponsor to make the change.

Answer: C

QUESTION 5
A project manager has finished the project. He knows that the project scope has been completed

---

and is within cost and time objectives set by management. Management, however, says that the project is a failure, because the original schedule was for 27 weeks and the project was completed in 33 weeks. If the project baseline was 33 weeks, the project is a success because:

A. It only had six weeks of changes.
B. It was completed within the baseline.
C. There were so few changes.
D. There was good communication control.

Answer: B

QUESTION 6
Your company has just presented its new five-year strategic plan. You have received a new product request from a customer that is in line with the previous five-year strategic plan, but it does not meet the objectives of the new plan. The product description seems to have a valid business driver and to be a straightforward development effort. As project manager, what is the BEST course of action?

A. Do a benefit cost analysis of the project and submit it for management approval.
B. Submit the new product request to the PMO for review and approval before proceeding.
C. Inform the customer of the change in corporate direction and ask him/her to take another look at the project.
D. Request a project charter from management and begin a WBS.

Answer: B

QUESTION 7
The performing organization is trying to decide whether to split the contracts department and assign procurement responsibilities to departments directly responsible for the projects. A procurement professional might not want this split to occur because they would lose _____ in a decentralized contracting environment.

A. Standardized company project management practices
B. Loyalty to the project
C. Experience
D. Access to others with similar expertise

Answer: D

QUESTION 8
Linear programming is an example of what type of project selection criteria?

A. Constrained optimization
B. Comparative approach
C. Benefit measurement
D. Impact analysis

Answer: A

QUESTION 9
A project manager has just been assigned to a new project and has been given the approved project charter. The FIRST thing the project manager must do is:

A. Create a project scope statement.
B. Confirm that all the stakeholders have had input to the scope.
C. Analyze project risk.
D. Begin work on a project management plan.

Answer: B

QUESTION 10
A person is writing a document identifying the business need for a project and is including a description of the product created by the project. She includes a list of stakeholders and pre assigned resources. What is the role of this person on the project?

A. The project manager for the project or a company functional manager
B. A member of the project management team working at the direction of the project manager
C. The sponsor or the project manager
D. A manager or executive in the organization who is higher in the corporate hierarchy than the project manager

Answer: C

QUESTION 11
Generally, when is the BEST time to create a procurement management plan?

A. After the contract is signed
B. Preceding the Conduct Procurement process
C. During project initiating
D. When updating the procurement management plan

Answer: B

QUESTION 12
All the following are needed to create the WBS EXCEPT:

A. Organizational process assets.
B. Quality measurements.
C. Requirements documentation.
D. Project scope statement.

Answer: B

QUESTION 13
Which of the following is a KEY output of the Verify Scope process?

A. A more complete scope management plan
B. Customer acceptance of project deliverables

C. Improved schedule estimates
D. An improved project management information system

Answer: B

QUESTION 14
A project manager discovers that two team members discussed what was needed to complete a work package on the project and made many changes to the project scope. The work package is now completed and the team members are planning to go on to the next work package. In looking at what was done, the project manager determines that the work does NOT meet the requirements of the project. What is the BEST course of action for the project manager?

A. Add another work package, formatted with the correct scope, to the project.
B. Refuse the submittal of the work package.
C. Have the team begin the work package again and include the incident in their performance reviews.
D. Ask the team member's manager to assign different people to the work package.

Answer: B

QUESTION 15
You are the project manager on an information technology project on which you and the sponsor have already approved the scope. An information specialist on your team, after having lunch with a low ranking customer representative working with him on a software project, learns that a simple alteration in the display would be a great addition to the project. The information specialist installs the change with no negative effect on the project schedule and at no additional cost. What action should be taken?

A. The information specialist should be recognized for exceeding customer expectations without affecting project cost or schedule.
B. The project manager should add an activity to the project management plan with no associated time.
C. The information specialist should be told that his behavior was unacceptable, as it may have negatively affected the overall project.
D. The project manager should create a change control form and have the customer approve the change since the change has already been made.

Answer: C

QUESTION 16
Which of the following is NOT included in a schedule change control system?

A. Approval levels necessary for authorizing changes
B. Tracking systems
C. Paperwork necessary for making changes
D. Limitations on the scope of changes

Answer: D

QUESTION 17

Which of the following is generally the MOST CORRECT use of a project network diagram?

A. Showing the project schedule
B. Documenting activity interdependencies
C. Defining project resources
D. Defining the project costs

Answer: B

QUESTION 18
In an activity-on-node diagram, the nodes represent:

A. Work packages.
B. Activities.
C. Dependencies.
D. Discretionaries.

Answer: B

QUESTION 19
A project has seven activities: A, B, C, D, E, F, and G. Activities A, B, and D can start anytime. Activity A takes 3 weeks, Activity B takes 5 weeks, and Activity D takes 11 weeks. Activities A and B must be completed before Activity C can start. Activity C requires 6 weeks to complete. Activities B, C, and D must be completed before Activity E can start. Activity E requires 2 weeks. Activity F takes 4 weeks and can start as soon as Activity C is completed. Activity E must be completed before Activity G starts. Activity G requires 3 weeks. Activities F and G must be completed for the project to be completed. Which activities have float available?

A. Activity A has two weeks float, activity F has one week.
B. Activity F has one week float.
C. There is no float available in the project.
D. Activity A has eight weeks float.

Answer: A

QUESTION 20
An activity-on-node (AON) network diagram shows the following activities on two critical paths; Start, D, E, J, L, End and Start, D, E, G, I, L, End. Each activity is at least three days in duration, except for activity L, which is one day in duration. If you are directed to reduce the project by one day, which activities are MOST likely to change?

A. Activity L
B. Activity E or activity J
C. Activity G or activity I
D. Activity D or activity E

Answer: D

Thank You for Trying Our Product

Braindump2go Certification Exam Features:

★ More than 99,900 Satisfied Customers Worldwide.

★ Average 99.9% Success Rate.

★ Free Update to match latest and real exam scenarios.

★ Instant Download Access! No Setup required.

★ Questions & Answers are downloadable in PDF format and VCE test engine format.

★ Multi-Platform capabilities - Windows, Laptop, Mac, Android, iPhone, iPod, iPad.

★ 100% Guaranteed Success or 100% Money Back Guarantee.

★ Fast, helpful support 24x7.

View list of all certification exams: http://www.braindump2go.com/all-products.html

10% Discount Coupon Code: BDNT2014