

Vendor: IIBA

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QUESTION 1

Which of the following activities are performed during the requirements life cycle management phase?

- A. Elicit Requirements
- B. Prioritize Designs
- C. Trace Requirements
- D. Maintain Attributes

Answer: C Explanation:

The Requirements Life Cycle Management knowledge area includes the following tasks:

- Trace Requirements: analyzes and maintains the relationships between requirements, designs, solution components, and other work products for impact analysis, coverage, and allocation.

QUESTION 2

Which techniques should be applied to prioritize requirements?

- A. Risk Analysis and Management
- B. Decision Modelling and Estimation
- C. Interface Analysis and Interviews
- D. Document Analysis and Vendor Assessment

Answer: A Explanation:

Risk Analysis and Management: used to understand the risks for the basis of prioritization.

QUESTION 3

Which input is used to prepare for elicitation?

- A. Activity plan
- B. Business analysis information
- C. Stakeholder engagement approach
- D. Change strategy

Answer: C Explanation:

Stakeholder Engagement Approach: understanding stakeholders' communication and collaboration needs helps plan and prepare appropriate and effective elicitation events.

QUESTION 4

What are characteristics of effective communication of business analysis information?

- A. Concise and consistent
- B. Timely and segmented
- C. Detailed and verbal
- D. Bi-directional and iterative

Answer: D Explanation:

Communication of business analysis information is bi-directional and iterative.

QUESTION 5

When validating requirements, assumptions are:

- A. documented after conducting further analysis.
- B. based and assessed on previous experience.
- C. vital to support strategic decisions and goals.
- D. defined so that associated risk can be managed.

Answer: D Explanation:

7.3 Validate Requirements

7.3.4 Elements

1 Identify Assumptions

These assumptions are identified and defined so that associated risks can be managed.

QUESTION 6

The requirements elicitation technique used to iteratively validate the needs of stakeholders that interact with the application is:

- A. interface analysis
- B. observation.
- C. prototyping
- D. reverse engineering.

Answer: C Explanation:

Prototyping: used to elicit and validate stakeholders' needs through an iterative process that creates a model of requirements or designs.

QUESTION 7

Which of the following is an activity that a business analyst (BA) performs to prepare for elicitation?

- A. Assess risk
- B. Trace requirements
- C. Secure supporting material
- D. Analyze performance measures

Answer: C Explanation:

Business analysts identify sources of information that are needed to conduct the elicitation activity.

QUESTION 8

Which of the following is the integrated output that correctly reflects captured information agreed to by business analysts (BAs) and other stakeholders?

A. Activity plan

- B. Business analysis information
- C. Concept model
- D. Confirmed elicitation results

Answer: D Explanation:

Elicitation Results (confirmed): integrated output that the business analyst and other stakeholders agree correctly reflects captured information and confirms that it is relevant and useful as an input to further work.

QUESTION 9

Which of the following approaches is used to determine how business analysis data will be packaged and communicated to stakeholders?

- A. Business Analysis Approach
- B. Information Management Approach
- C. Governance Approach
- D. Stakeholder Engagement Approach

Answer: B Explanation:

Information Management Approach: helps determine how business analysis information will be packaged and communicated to stakeholders.

QUESTION 10

Which of the following characteristics verifies that a requirement has been fulfilled?

- A. Atomic
- B. Concise
- C. Feasible
- D. Testable

Answer: D **Explanation:**

Testable: able to verify that the requirement or design has been fulfilled.

Acceptable levels of verifying fulfillment depend on the level of abstraction of the requirement or design.

QUESTION 11

What is the approach in which solution components are assembled, constructed, or developed by experts as a direct response to a set of requirements?

- A. Create
- B. Design
- C. Purchase
- D. Scope

Answer: A Explanation:

Create: solution components are assembled, constructed, or developed by experts as a direct

response to a set of requirements.

QUESTION 12

What tool classifies stakeholders according to responsibility?

- A. Stakeholder Map
- B. Personas
- C. RACI Matrix
- D. Stakeholder List

Answer: C **Explanation:**

3 Responsibility (RACI) Matrix Another popular stakeholder matrix is the responsibility (RACI) matrix. RACI stands for the four types of responsibility that a stakeholder may hold on the initiative: Responsible, Accountable, Consulted, and Informed. When completing a RACI matrix, it is important to ensure that all stakeholders or stakeholder groups have been identified.

QUESTION 13

What tool can be used to determine the impact of a changed requirement on other requirements?

- A. Verification
- B. Traceability
- C. Interview
- D. Workshop

Answer: B Explanation:

Traceability is a useful tool for performing impact analysis. When a requirement changes, its relationships to other requirements or solution components can be reviewed. Each related requirement or component may also require a change to support the new requirement.

QUESTION 14

Which criteria are necessary when the requirements express contractual obligations?

- A. Evaluation
- B. Solution
- C. Acceptance
- D. Approval

Answer: C Explanation:

Acceptance criteria are necessary when the requirements express contractual obligations.

QUESTION 15

What are the two basic types of interviews to elicit business analysis information?

- A. Closed and open ended
- B. Unstructured and structured
- C. Planned and unplanned

D. Face-to-face and telephonic

Answer: B Explanation:

There are two basic types of interviews used to elicit business analysis information:

- Structured Interview: in which the interviewer has a predefined set of questions.
- Unstructured Interview: in which the interviewer does not have a predetermined format or order of questions. Questions may vary based on interviewee responses and interactions.

QUESTION 16

What task is performed to ensure that all requirements align to the business need?

- A. Model Requirements
- B. Prioritize Requirements
- C. Validate Requirements
- D. Define Requirements

Answer: C Explanation:

Requirements validation is an ongoing process to ensure that stakeholder, solution, and transition requirements align to the business requirements and that the designs satisfy the requirements.

QUESTION 17

Which of the following techniques is used to identify the elements and boundaries of the requirements architecture?

- A. Functional decomposition
- B. Environmental scan
- C. Scope modelling
- D. Interface analysis

Answer: C Explanation:

Scope Modelling: used to identify the elements and boundaries of the requirements architecture.

QUESTION 18

Which of the following accurately describes a stakeholder's role during future state analysis?

- A. A regulator would ensure an envisioned future state can be sufficiently tested and can help set an appropriate level of quality to target.
- B. An end user would help determine which business needs to address and sets the business objective that a future state will achieve.
- C. A project manager would be directly involved in supporting the operations of the enterprise.
- D. A domain subject matter expert would provide insight into current state and potential states.

Answer: D Explanation:

Domain Subject Matter Expert: provides insight into current state and potential future states.

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