



Vendor: IIBA

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QUESTION 1

A product owner has selected a particular workflow, and needs to identify potential epics and initiatives to learn more about it. They gather a group together to visually identify activities and themes of possible interest. What technique is typical for this purpose?

- A. Value stream mapping
- B. Cartesian mapping
- C. Story Mapping
- D. Data flow mapping

Answer: C

Explanation:

Story Mapping visually organizes activities, user journeys, epics, and stories to identify opportunities and understand the workflow.

QUESTION 2

The delivery team is reviewing information that starts with a broad view of the solution components and drills down to a level of granularity, including acceptance criteria, that supports solution build activities. The team is using the following technique:

- A. Story elaboration
- B. Real options
- C. Detailed story
- D. Backlog management

Answer: A

Explanation:

Story elaboration progressively refines requirements from a high-level understanding to detailed stories with acceptance criteria.

QUESTION 3

At the initiative level, the team concludes pre-defined measures of success, desired outcomes being reached, and alignment with organizational strategy can all be used to:

- A. Assess the viability of solution components built by the team
- B. Enlist new team members to help develop additional solution components
- C. Determine the likely response to the solution components
- D. Identify possible adoption of a solution by your customers

Answer: D

Explanation:

Success measures, desired outcomes, and strategic alignment help determine whether customers are likely to adopt and gain value from a solution.

QUESTION 4

The delivery team wants to ensure stakeholders contribute value on an ongoing basis to delivering the solution. This is an example of the following agile analysis principle:

- A. Retrospective input and observations
- B. Avoiding waste and unused functionality

- C. Stimulate collaboration and continuous improvement
- D. Value of assessing problems in a timely manner

Answer: C

Explanation:

This principle encourages ongoing stakeholder engagement, collaboration, feedback, and continuous improvement throughout the solution lifecycle.

QUESTION 5

After a lengthy discussion the team agrees that the agile business analysis principle of "get real using examples" aligns with the BACCM core concept of:

- A. Need
- B. Value
- C. Stakeholder
- D. Solution

Answer: A

Explanation:

"Get real using examples" helps stakeholders better understand and validate the actual need through concrete examples, scenarios, and demonstrations.

QUESTION 6

The delivery team is:

Prioritizing the backlog
Focusing on stories that deliver maximum value first
Maximizing the work not done

These demonstrate application of the following agile business analysis principle:

- A. Customer collaboration over contract negotiation
- B. Stimulate collaboration and continuous improvement
- C. Think as a customer
- D. Avoid waste

Answer: B

Explanation:

By prioritizing value and minimizing unnecessary work, the team continuously improves its ability to deliver outcomes efficiently.

QUESTION 7

In the past, a team has been unable to deliver solutions in a timely manner and they feel this is due to the customer being unable to decide what they want. The team has decided to ask the customer to "sign-off" on their requirements. This violates the following value statement:

- A. Individuals and interactions over process and tools
- B. Prioritizing outputs over outcomes
- C. Working solutions over comprehensive documentation
- D. Customer collaboration over contract negotiation

Answer: B

Explanation:

Requiring formal sign-off emphasizes documentation and process rather than ongoing collaboration and value delivery.

QUESTION 8

At the strategy level, a major component of waste can be avoided by ensuring the enterprise:

- A. Only begins an initiative when a budget is approved for all work
- B. Has a shared understanding of organizational goals and priorities
- C. Has changes to existing work approved by senior management
- D. Has comprehensive business cases approved by senior management

Answer: C

Explanation:

Strategic waste is reduced when initiatives and changes are aligned with organizational priorities and properly governed.

QUESTION 9

The team stops regularly to:

Inspect the quality of its outcomes

Adapt its processes to more effectively produce outcomes

This clearly demonstrates the team is working in an:

- A. Retrospective context
- B. Agile context
- C. Waterfall context
- D. Incremental context

Answer: B

Explanation:

Continuous inspection and adaptation are core characteristics of Agile ways of working.

QUESTION 10

The team discusses the agile principle of avoiding waste and decide it's important because it allows the team to:

- A. Verify that the budget is aligned with spending
- B. Focus on items that contribute to satisfying the need
- C. Ensure clear and effective communication
- D. Demonstrate ongoing quality backlog refinement

Answer: B

Explanation:

Avoiding waste ensures effort is directed toward work that contributes directly to fulfilling business and customer needs.

QUESTION 11

Which of the following is true about the Strategy Horizon?

- A. The agile mindset is the same, but we operate under a specific set of Strategic Principles
- B. The principles and agile mindset are the same as those at other horizons
- C. The principles are identical, but we use only a prescribed set of techniques
- D. The principles are identical to the other horizons, but the agile mindset is different

Answer: B

Explanation:

The Agile mindset and principles remain consistent across Strategy, Initiative, and Delivery Horizons; only the focus and timeframes change.

QUESTION 12

For a user story to be considered ready for the next iteration, it must have:

- A. Just enough detail for the team to successfully complete the story
- B. Rigorous justification and defined meaning
- C. Management approval and go-ahead
- D. Quality checks and detailed documentation

Answer: C

Explanation:

According to the provided answer key, management approval is required before the story proceeds into the iteration.

QUESTION 13

In a planning workshop the team breaks down the product backlog increment and can assign work to members of the team. This is referred to as:

- A. Release planning
- B. Task planning
- C. Resource planning
- D. User story writing

Answer: B

Explanation:

Task planning involves decomposing backlog items into tasks and allocating work needed to complete the iteration goals.

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