

➤ **Vendor: PMI**➤ **Exam Code: CAPM**➤ **Exam Name: Certified Associate in Project Management (CAPM)**➤ **New Updated Questions from [Braindump2go](#) (Updated in [July/2020](#))****Visit Braindump2go and Download Full Version CAPM Exam Dumps****QUESTION 1618**

Which two processes should be used to influence costs in the early stages of a project?

- A. Estimate Costs and Determine Budget
- B. Plan Cost Management and Estimate Activity Durations
- C. Control Quality and Control Costs
- D. Plan Stakeholder Engagement and Plan Communications Management

Answer: A

QUESTION 1619

Which statement is related to the project manager's sphere of influence at the organizational level?

- A. A project manager interacts with other project managers to detect common interests and impacts their projects.
- B. A project manager facilitates communication between the suppliers and contractors on the project.
- C. A project manager considers the current industry trends and evaluates how they can impact or be applied to the project.
- D. A project manager may inform other professionals about the value of project management.

Answer: D

QUESTION 1620

A project manager is working in an environment where requirements are not very clear and may change during the project. In addition, the project has several stakeholders and is technically complex.

Which strategies should the project manager take into account for risk management in this environment?

- A. Occasionally identify, evaluate, and classify risks
- B. Review requirements and cross-functional project teams
- C. Include contingency reserves and update the project management plan frequently
- D. Frequently review incremental work products and update the requirements for proper prioritization

Answer: A

QUESTION 1621

When managing costs in an agile environment, what should a project manager consider?

- A. Lightweight estimation methods can be used as changes arise
- B. Agile environments make cost aggregation more difficult

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- C. Agile environments make projects costlier and uncertain
- D. Detailed cost calculations benefit from frequent changes

Answer: A

QUESTION 1622

A project stakeholder is requesting changes to the project plan. Which process group addresses this?

- A. Initiating Process Group
- B. Planning Process Group
- C. Executing Process Group
- D. Monitoring and Controlling Process Group

Answer: D

QUESTION 1623

The project manager is working with some functional managers and stakeholders on the resource management plan. Which elements may be included in this plan?

- A. Team values, team agreements, and conflict resolution process
- B. Conflict resolution process, communication guidelines, and meeting schedules
- C. Team roles and responsibilities, team management, and training plan
- D. Resource requirements, resource assignments, and team performance assessments

Answer: C

QUESTION 1624

The project team is inspecting the completed project scope to determine if the requirements have been satisfied. What is the result of this inspection?

- A. Accepted deliverables
- B. Planning packages
- C. Verified deliverables
- D. Work packages

Answer: C

QUESTION 1625

Which is the main benefit of managing and tailoring strategies in the Stakeholder Engagement process?

- A. Increased support and minimized resistance from stakeholders
- B. Increased performance of the project team
- C. Maintenance of stakeholder satisfaction because costs and scope are under control
- D. Updated project documents, as requested by stakeholders

Answer: C

QUESTION 1626

A project manager can choose from several techniques to resolve conflicts between team members. Which technique can result in a win-win situation?

- A. Collaborate/Problem Solve
- B. Compromise/Reconcile
- C. Smooth/Accommodate

D. Withdraw/Avoid

Answer: A

QUESTION 1627

Which is the correct hierarchy in a project environment, from most to least inclusive?

- A. Projects, portfolios, then programs
- B. Portfolios, programs, then projects
- C. Portfolios, projects, then programs
- D. Projects, programs, then portfolios

Answer: B

QUESTION 1628

Company A's accountant sends notification about a change in the company's tax classification. Why would a project have to be initiated?

- A. To change business and technological strategies
- B. To improve processes and services
- C. To meet regulatory and legal requirements
- D. To satisfy stakeholder requests

Answer: C

QUESTION 1629

During which process of Project Cost Management does a project manager produce the cost baseline?

- A. Estimate Costs
- B. Control Schedule
- C. Determine Budget
- D. Develop Project Charter

Answer: C

QUESTION 1630

With regard to a project manager's sphere of influence in a project, which of the following does the project manager influence most directly?

- A. Suppliers
- B. Customers
- C. Governing bodies
- D. Project team

Answer: D

QUESTION 1631

Which is a major component of an agreement?

- A. Change request handling
- B. Risk register templates
- C. Lessons learned register
- D. Procurement management plan

Answer: D

QUESTION 1632

The features and functions that characterize a result, product, or service can refer to:

- A. project scope
- B. product scope
- C. service scope
- D. product breakdown structure

Answer: B

QUESTION 1633

Which of the following is an output of the Perform Integrated Change Control process?

- A. Cost-benefit analysis
- B. Updated project charter
- C. Approved change request
- D. Multicriteria decision analysis

Answer: C

QUESTION 1634

A project using the agile/adaptive approach has reached the Project Integration Management phase. What is the project manager's key responsibility during this phase?

- A. Defining the scope of the project
- B. Building a collaborative environment
- C. Creating a detailed project management plan
- D. Directing the delivery of the project

Answer: B

QUESTION 1635

Which of the following conditions should the project manager consider when working on the scheduling for an adaptive environment?

- A. Defining, sequencing, estimating activity durations, and developing a schedule model are so tightly linked that they are viewed as a single process.
- B. The detailed project schedule should remain flexible throughout the project to accommodate newly gained knowledge.
- C. An iterative scheduling and on-demand, pull-based scheduling will be required.
- D. To address the full delivery schedule, a range of techniques may be needed and then need to be adapted.

Answer: A