

➤ **Vendor: PMI**

➤ **Exam Code: CAPM**

➤ **Exam Name: Certified Associate in Project Management (CAPM)**

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QUESTION 1600

Which of the following are outputs from the process of creating a work breakdown structure (WBS)?

- A. Project scope statement and accepted deliverables
- B. Scope baseline and project documents update
- C. Accepted deliverables and enterprise environmental factors
- D. Scope baseline and work performance information

Answer: B

QUESTION 1601

In Project Resource Management, which process uses recognition and rewards as a tool and technique?

- A. Control Resources
- B. Develop Team
- C. Manage Team
- D. Monitor Team

Answer: B

QUESTION 1602

The project manager is distributing project communications, collecting and storing project information, and retrieving documents when required. In which process is the project manager involved?

- A. Monitor Communications
- B. Plan Communications Management
- C. Manage Communications
- D. Manage Stakeholder Engagement

Answer: C

QUESTION 1603

What can increase the complexity of the Manage Stakeholder Engagement process?

- A. The project must be of high quality
- B. The stakeholders are from different countries
- C. The project must comply with strict local government regulations
- D. The project has a tight budget and timeline

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Answer: B

QUESTION 1604

A new project manager wishes to recommend creating a project management office to senior management. Which statement would the project manager use to describe the importance of creating the project management office?

- A. It will give the project manager independence to make decisions without other departmental input.
- B. It integrates organizational data and information to ensure that strategic objectives are fulfilled.
- C. The project management office can execute administrative tasks.
- D. The project management office can coordinate projects.

Answer: D

QUESTION 1605

In which project cost management process is work performance data an output?

- A. Plan Cost Management
- B. Estimate Costs
- C. Determine Budget
- D. Control Costs

Answer: D

QUESTION 1606

Perform Quantitative Risk Analysis focuses on:

- A. compiling a list of known risks and preparing responses to them
- B. assessing the probability of occurrence and impact for every risk in the risk register
- C. evaluating the contingency and management reserves required for the project
- D. analyzing numerically the impact of individual risks on the overall project's time and cost objectives

Answer: D

QUESTION 1607

Why is tailoring required in a project?

- A. Because a one-size-fits-all approach avoids complications and saves time
- B. Because every project is unique and not every tool, technique, input, or output identified in the PMBOK Guide is required
- C. Because tailoring allows us to identify the techniques, procedures, and system practices used by those in the project
- D. Project managers should apply every process in the PMBOK Guide to the project, so tailoring is not required

Answer: B

QUESTION 1608

What should a project manager do to prepare a risk management plan in a project with a lot of technical uncertainty?

- A. Get expert judgment
- B. Count on personal experience
- C. Ask project sponsors
- D. Delay the project until technical uncertainty is clarified

Answer: A

QUESTION 1609

The project manager is creating the communications management plan. Which group of inputs is required to begin?

- A. Work performance reports, change requests, and risk register
- B. Work performance data, project documents, and stakeholder engagement plan
- C. Project charter, project management plan, and project documents
- D. Work performance data, stakeholder register, and team management plan

Answer: C

QUESTION 1610

A project manager is working on an estimate. The project team is estimating each work package and then finding the total of all the work packages.

Which technique is using the project manager?

- A. Three-point estimating
- B. Parametric estimating
- C. Bottom-up estimating
- D. Data analysis

Answer: B

QUESTION 1611

What are the project management processes associated with project quality management?

- A. Plan Quality Management, Manage Quality, and Control Quality
- B. Plan Quality Management, Manage Quality, and Cost of Quality
- C. Manage Quality, Customer Satisfaction, and Control Quality
- D. Customer Satisfaction, Control Quality, and Continuous Improvement

Answer: D

QUESTION 1612

Which of the following are inputs for the Plan Quality Management processes?

- A. Quality metrics, project documents, and financial performance
- B. Quality management plan, project documents, and quality metrics
- C. Project management plan, project documents, and organizational process assets
- D. Project management plan, quality metrics, and project documents

Answer: C

QUESTION 1613

A project manager is working on the communications management plan. Which of these documents are inputs to consider?

- A. Stakeholder engagement plan and organizational process assets
- B. Project schedule and stakeholder register
- C. Quality management plan and risk register
- D. Basis of estimates and scope baseline

Answer: B

QUESTION 1614

When developing the project schedule, a project manager uses decomposition and rolling wave planning techniques in this process:

- A. Develop Schedule
- B. Define Activities
- C. Define Scope
- D. Collect Requirements

Answer: B

QUESTION 1615

Which set of activities should a project manager use as part of the Develop Team process?

- A. Training and establishing ground rules
- B. Networking activities and estimating team resources
- C. Conflict management activities and tracking team performance
- D. Recruit new team members and training

Answer: A

QUESTION 1616

A project manager needs to demonstrate that the project meets quality standards and success criteria. For that reason, the project manager is defining the quality objectives of the project, the quality tools that will be used, and quality metrics for the project deliverables.

Which process is the project manager executing?

- A. Manage Quality
- B. Plan Quality Management
- C. Control Quality
- D. Plan Scope Management

Answer: B

QUESTION 1617

The project manager is dividing the project scope into smaller pieces, and repeating this process until no more subdivisions are required. At this point the project manager is able to estimate costs and activities for each element. What are these elements called?

- A. Project activities
- B. Work packages
- C. Planning packages
- D. Project deliverables

Answer: B