

➤ **Vendor: PMI**➤ **Exam Code: CAPM**➤ **Exam Name: Certified Associate in Project Management (CAPM)**➤ **New Updated Questions from [Braindump2go](#) (Updated in [July/2020](#))****Visit Braindump2go and Download Full Version CAPM Exam Dumps****QUESTION 1582**

Which of the following set of elements is part of an effective communications management plan?

- A. Escalation processes, person responsible for communicating the information, glossary of common terminology, methods or technologies used to convey the information.
- B. Phone book directory, stakeholder communication requirements, project charter, glossary of common terminology.
- C. Organizational chart, escalation processes, person responsible for communicating the information, project management plan, glossary of common terminology.
- D. Glossary of common terminology, constraints derived from specific legislation and regulation, person responsible for communicating information, project management plan, resource management plan.

**Answer: A**

**QUESTION 1583**

Two members of the team are having a conflict. The project manager decides that, in this case, the best solution is to bring some degree of satisfaction to all parties in order to temporarily or partially resolve the problem. Which technique should the project manager use?

- A. Withdraw/Avoid
- B. Smooth/Accommodate
- C. Compromise/Reconcile
- D. Collaborate/Problem Solve

**Answer: C**

**QUESTION 1584**

Which is the order of steps in the Procurement Management process?

- A. Identifying and planning procurement requirements, obtaining quotes or proposals, negotiating with vendors, contracting with selected vendors, and controlling procurements.
- B. Identifying and planning procurement requirements, negotiating with vendors, contracting with selected vendors, obtaining quotes or proposals, and controlling procurements.
- C. Controlling procurements, identifying and planning procurement requirements, obtaining quotes or proposals, negotiating with vendors, and contracting with selected vendors.
- D. Obtaining quotes or proposals, identifying and planning procurement requirements, negotiating with vendors, contracting with selected vendors, and controlling procurements.

**Answer: A**

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**QUESTION 1585**

After defining activities in project schedule management, which processes should a project manager follow?

- A. Sequence Activities and Estimate Activity Durations
- B. Estimate Activity Durations and Control Schedule
- C. Develop Schedule and Control Schedule
- D. Review Activities and Develop Schedule

**Answer: A**

**QUESTION 1586**

Which is an example of analogous estimating?

- A. Estimates are created by individuals or groups with specialized knowledge
- B. Estimates are created by using information about resources of previous similar projects
- C. Estimates are created by analyzing data
- D. Estimates are created at the task level and aggregated upwards

**Answer: B**

**QUESTION 1587**

The project manager and the project team are having a meeting with the purpose of identifying risks. Which tools and techniques might help in this process?

- A. Prompt lists and data analysis
- B. Reports and representations of uncertainty
- C. Data analysis and risk audits
- D. Interpersonal and team skills and project management information system

**Answer: B**

**QUESTION 1588**

How is the Project Scope Management process different in agile and adaptive projects than in traditional projects?

- A. Less time spent on defining scope early on
- B. More time spent on defining scope early on
- C. Less time spent on scope management process
- D. Project scope management is the same in all projects

**Answer: A**

**QUESTION 1589**

In a project using agile methodology, who may perform the quality control activities?

- A. A group of quality experts at specific times during the project
- B. The project manager only
- C. All team members throughout the project life cycle
- D. Selected stakeholders at specific times during the project

**Answer: D**

**QUESTION 1590**

The project manager is explaining to others the essential business aspects of the project. To which skill category does

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this ability belong?

- A. Technical project management skills
- B. Time management skills
- C. Strategic and business management skills
- D. Leadership skills

**Answer: C**

**QUESTION 1591**

A project manager is considering whether or not to procure a new vendor. What can the project manager use to determine a make-or-buy decision?

- A. Data analysis
- B. Interpersonal skills
- C. Bidder conferences
- D. Bid documents

**Answer: A**

**QUESTION 1592**

Which tools and techniques should a project manager use to monitor risks?

- A. Expert judgment, data analysis, and interpersonal and team skills
- B. Data analysis, audits, and meetings
- C. Expert judgment, audits, and decision making
- D. Meetings, data gathering, and expert judgment

**Answer: D**

**QUESTION 1593**

Which are the most important competencies required for a project manager?

- A. Leadership, bilingualism, experience, and technical knowledge
- B. PMP certification, experience, technical knowledge, and post-graduate education
- C. Leadership, strategic and business management, project management knowledge, and technical knowledge
- D. Communication skills, project management knowledge, PMP certification, and availability to travel

**Answer: D**

**QUESTION 1594**

Which of the following is a category of organizational process assets?

- A. Government standards
- B. Organizational culture
- C. Employee capabilities
- D. Organizational knowledge bases

**Answer: D**

**QUESTION 1595**

Which is an example of an internal enterprise environmental factor?

- A. Market share brand recognition
- B. Factory location
- C. Local government regulation
- D. Industry research

**Answer: C**

**QUESTION 1596**

Which document can help a project manager to leverage historical project information?

- A. Lessons learned register
- B. Schedule baseline
- C. Work performance data
- D. Deliverable acceptance forms

**Answer: C**

**QUESTION 1597**

In an agile and adaptive project, which scope management entity involves stakeholder engagement?

- A. Collect Requirements
- B. Create work breakdown structure (WBS)
- C. Plan Scope Management
- D. Scope Baseline

**Answer: A**

**QUESTION 1598**

According to the PMI Talent Triangle, leadership skills relate to the ability to:

- A. understand the high-level overview of the organization
- B. tailor traditional and agile tools for the project
- C. work with stakeholders to develop an appropriate project delivery
- D. guide, motivate, and direct a team to reach project goals

**Answer: D**

**QUESTION 1599**

Which are required to create the schedule management plan?

- A. Scope baseline, work breakdown structure (WBS), estimated costs, and milestone list
- B. Resource management plan, organizational process assets, activity list, and business case
- C. Enterprise environmental factors, organizational process assets, project charter, and project management plan
- D. Activity list, project statement of work, project charter, and communications management plan

**Answer: C**