

➤ **Vendor: Isaca**

➤ **Exam Code: COBIT-2019**

➤ **Exam Name: COBIT 2019 Foundation Exam**

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QUESTION 1

Within a tailored enterprise governance system, a sourcing model for information and technology is associated with:

- A. design factors.
- B. relevant industry frameworks.
- C. focus areas.

Answer: A

Explanation:

Design factors can influence the blueprint of your enterprise's governance system and position it for the successful use of I&T.

<https://www.escoute.com/finally-a-guide-for-tailoring-a-governance-system-for-information-and-technology/>

QUESTION 2

Which of the following governance components is ESSENTIAL for effective decision making?

- A. People, skills and competencies
- B. Processes
- C. Organizational structures

Answer: A

Explanation:

Decision-making relies on logic and communicative rationality, aligning people based upon a logical progression from premises to conclusion.

<https://courses.lumenlearning.com/boundless-management/chapter/decision-making-in-management/>

QUESTION 3

Which of the following domains deals with the definition of IT solutions and their integration in business processes?

- A. Align, Plan and Organize (APO)
- B. Deliver, Service and Support (DSS)
- C. Build, Acquire and Implement (BAI)

Answer: C

Explanation:

<https://graser.co.at/en/cobit-5-understand-the-framework/>

QUESTION 4

Which COBIT domain of management objectives incorporates managed risk?

- A. Build, acquire and implement (BAI)

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<https://www.braindump2go.com/cobit-2019.html>

- B. Align, plan and organize (APO)
- C. Deliver, service and support (DSS)

Answer: B

Explanation:

<https://graser.co.at/en/cobit-5-understand-the-framework/>

QUESTION 5

Which COBIT domain of management objectives incorporates managed business process controls?

- A. Build, Acquire and Implement (BAI)
- B. Align, Plan and Organize (APO)
- C. Deliver, Service and Support (DSS)

Answer: C

Explanation:

<https://graser.co.at/en/cobit-5-understand-the-framework/>

QUESTION 6

Which of the following components of a governance system are MOST likely to be underestimated as factors in the success of governance and management activities?

- A. Culture, ethics and behavior
- B. People, skills and competencies
- C. Principles, policies and frameworks

Answer: A

Explanation:

<https://graser.co.at/cobit-5-understand-the-framework-2/>

QUESTION 7

The enterprise goal of compliance with external laws and regulations is aligned to which balanced scorecard (BSC) dimension?

- A. Financial
- B. Growth
- C. Internal

Answer: A

Explanation:

Balanced Scorecard or BSC (read as B-S-C) dimensions. The BSC dimensions are:

Financial

<https://www.simplilearn.com/overview-of-cobit-5-principle-1-tutorial-video>

QUESTION 8

Innovation and differentiation are examples of:

- A. enterprise goal risk factors.
- B. enterprise objectives design factors.
- C. enterprise strategy design factors.

Answer: B

QUESTION 9

The enterprise goal titled "Optimization of Business Process Costs" is aligned to which balanced scorecard (BSC) dimension?

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<https://www.braindump2go.com/cobit-2019.html>

- A. Growth
- B. Customer
- C. Internal

Answer: C

Explanation:

https://community.mis.temple.edu/mis5203sec001sp2019/files/2019/01/COBIT-2019-Framework-Introduction-and-Methodology_res_eng_1118.pdf (24)

QUESTION 10

What is the focus of an enterprise that has a cost leadership strategy design factor?

- A. Long-term cost optimization
- B. Medium-term cost equalization
- C. Short-term cost minimization

Answer: A

QUESTION 11

Within the COBIT goals cascade, stakeholder drivers are transformed into:

- A. the enterprise's actionable strategy.
- B. business unit performance metrics.
- C. the enterprise's governance framework.

Answer: A

Explanation:

<https://blog.firstreference.com/the-isaca-has-traded-in-cobit-5-for-cobit-2019-part-3-of-3/#.YGXbnh1RWQ4>

QUESTION 12

Which of the following is MOST important to providing trust in operations, confidence in the achievement of enterprise objectives, and an adequate understanding of residual risk?

- A. A continuity of operations response plan
- B. A risk management framework
- C. A managed system of internal controls

Answer: C

Explanation:

<https://wiki.process-symphony.com.au/tag/cobit2019/page/4/>

QUESTION 13

Which of the following BEST describes the "managed innovation" management objective of the COBIT core model?

- A. Optimize available IT capabilities to support the IT strategy and roadmap.
- B. Achieve competitive advantage, improve customer experience and improve operational effectiveness.
- C. Support the digital transformation strategy of the organization and deliver the desired value.

Answer: B

Explanation:

<https://netmarket.oss.aliyuncs.com/df5c71cb-f91a-4bf8-85a6-991e1c2c0a3e.pdf> (81)

QUESTION 14

Which of the following is CRITICAL to ensuring I&T-related decisions are aligned with the enterprise's strategies and

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objectives?

- A. Compliance with legal, contractual and regulatory requirements is confirmed.
- B. Technology and innovation processes are overseen by the board.
- C. Assurance on controls is obtained from independent IT auditors.

Answer: A

QUESTION 15

After IT department goals have been aligned with enterprise goals, the NEXT step is to link the alignment goals with:

- A. governance and management objectives.
- B. governance and management practices.
- C. governance and management performance metrics.

Answer: A

Explanation:

<https://wiki.process-symphony.com.au/tag/cobit2019/page/4/>

QUESTION 16

A consultant tasked with facilitating an enterprise's COBIT implementation has met with the CEO and identified enterprise goals based on mission and vision. Which of the following roles is BEST suited to meet with the consultant to identify alignment goals?

- A. Chief risk officer
- B. Chief information officer
- C. Chief financial officer

Answer: B

Explanation:

<https://netmarket.oss.aliyuncs.com/df5c71cb-f91a-4bf8-85a6-991e1c2c0a3e.pdf>

QUESTION 17

Which of the following components of governance and management objectives includes the expected capability level?

- A. Process activities
- B. Alignment goals
- C. Organization structure

Answer: A

Explanation:

Capability and maturity levels are assigned to all process activities, enabling clear definition of processes at different levels. This can be effective through a thorough assessment of the enterprise program and capabilities using performance management.

<https://www.isaca.org/resources/news-and-trends/industry-news/2020/effective-capability-and-maturity-assessment-using-cobit-2019>

QUESTION 18

How do the assigned capability levels in the COBIT core model facilitate the achievement of the different capability levels?

- A. By defining organizational structure with specific roles and responsibilities
- B. By setting performance metrics for enabler goals
- C. By providing clear definition of the processes and required activities

Answer: C

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<https://www.braindump2go.com/cobit-2019.html>

Explanation:

<https://www.isaca.org/resources/news-and-trends/industry-news/2020/effective-capability-and-maturity-assessment-using-cobit-2019>

QUESTION 19

According to Capability Maturity Model Integration (CMMI), which of the following BEST describes Level 2 within the five maturity levels for processes?

- A. The process achieves its purpose through the application of a basic, yet complete, set of activities that can be characterized as performed.
- B. The process achieves its purpose in a much more organized way using organizational assets, and processes are typically well defined.
- C. The process more or less achieves its purpose through the application of an incomplete set of activities that can be characterized as intuitive and not very organized.

Answer: A

Explanation:

<https://www.tutorialspoint.com/cmmi/cmmi-maturity-levels.htm>

QUESTION 20

The different levels of involvement associated with roles and organizational structure are PRIMARILY divided into:

- A. governance and management levels.
- B. responsibility and accountability levels.
- C. operational and practitioner levels.

Answer: B

Explanation:

<https://netmarket.oss.aliyuncs.com/df5c71cb-f91a-4bf8-85a6-991e1c2c0a3e.pdf> (21)