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> Vendor: CompTIA

Exam Code: PK0-004

Exam Name: CompTIA Project+ Certification Exam

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QUESTION 539

An American publisher is participating in a workshop in Hong Kong with the purpose of updating a new book that will be launched in Japan next year. During the workshop, a deep and intense discussion occurs with other local publishers regarding the references the book may contain. Which of the following BEST describes the situation?

- A. Language barrier
- B. Personal preference
- C. Technological factor
- D. Cultural difference

Answer: D

QUESTION 540

A project manager wishes to track a project's performance against the original approved schedule. Which of the following steps is necessary to capture the needed information?

- A. Determine the critical path.
- B. Determine the milestones.
- C. Set phase gates
- D. Set a baseline.

Answer: D

QUESTION 541

Which of the following are characteristics of a matrix organization? (Choose three.)

- A. The project manager has full authority.
- B. Resources report directly to the functional manager.
- C. Authority is shared between functional and project managers.
- D. Resources are assigned from functional area to project.
- E. There is ad hoc resourcing.
- F. The organization utilizes a bench.
- G. The project manager authority ranges from strong to weak.

Answer: CDE

QUESTION 542

A member of a CCB notices a change request was not approved by the steering committee. Which of the following is the BEST method to handle this situation?

- A. Disapprove the change request.
- B. Evaluate the impact of the change.

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- C. Develop a regression plan.
- D. Hold the change request for review

Answer: B

QUESTION 543

A senior developer abruptly resigned without notice. Because of the senior developer's expertise, the active task workload was substantial.

This would MOST likely impact the project's: (Choose two.)

- A. environment
- B. scheduling
- C. requirements
- D. effectiveness
- E. scope
- F. budget

Answer: BD

QUESTION 544

A project task has been completed ahead of schedule. Which of the following is the MOST appropriate next step?

- A. Provide the next task to the newly freed resource.
- B. Communicate the success to the team.
- C. Notify the project sponsor of the new completion date.
- D. Update the schedule and add lag to the next task.

Answer: B

QUESTION 545

Which of the following events would MOST likely merit immediate communication to all project stakeholders? (Choose two.)

- A. Business continuity response
- B. Milestone achievement
- C. Incident response
- D. Schedule change
- E. Change request
- F. Stakeholder changes

Answer: AB

QUESTION 546

A developer is experiencing constant project scope changes and reaches out to the project manager to discuss the situation. They agree the customer has requested multiple modifications to the core idea and now extra work may need to be performed. Which of the following approaches would BEST support on- time delivery considering these changes?

- A. Strict change management controls
- B. Regular Scrum meetings
- C. Continuous requirements gathering
- D. Regular milestone reviews

Answer: A

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QUESTION 547

A project sponsor is reviewing the project dashboard and does not understand what a CPI of 0.87 and an SPI of 1.02 indicate. Which of the following describes the project status?

- A. The project is over budget and behind schedule.
- B. The project is under budget and ahead of schedule.
- C. The project is over budget and ahead of schedule.
- D. The project is under budget and behind schedule.

Answer: C

QUESTION 548

A project sponsor promises the Chief Executive Officer (CEO) that a project will be completed before the next quarterly meeting. The project manager needs to take the following elements into account:

- Delivery
- Vacation
- Cost of overtime
- Work effort

Which of the following documents should the project manager use to guarantee the project's success?

- A. RACI
- B. Schedule
- C. Project charter
- D. SWOT
- E. Burn chart

Answer: E

QUESTION 549

An audit, project change, task initiation/completion, gate review, and incident response are examples of:

- A. change control.
- B. status reporting.
- C. risk events.
- D. communication triggers.

Answer: D

QUESTION 550

An active project is focused on quality assurance of the deliverable product. In which of the following project phases would this occur?

- A. Execution
- B. Monitor and control
- C. Planning
- D. Closing

Answer: B