

➤ **Vendor: CompTIA**

➤ **Exam Code: PK0-004**

➤ **Exam Name: CompTIA Project+ Certification Exam**

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QUESTION 513

During planning, a project coordinator publishes the project management plan. After reviewing the plan, the project sponsor is concerned it is too long and detailed. Which of the following does the project sponsor desire?

- A. Status report
- B. Task durations
- C. Project schedule
- D. Schedule management plan

Answer: A

QUESTION 514

Which of the following are major characteristics of sprint planning? (Choose two.)

- A. Defining the sprint durations
- B. Defining the sprint owners
- C. Defining the sprint parameters
- D. Defining the number of sprints
- E. Defining the sprint classifications

Answer: AC

QUESTION 515

A project manager is performing resource leveling and notices one of the functional testers is assigned 40% in a second project. The project manager needs the resource to be 100% dedicated to the project; otherwise, the testing phase jeopardizes the delivery date. Which of the following should the project manager do NEXT?

- A. Ask the resource manager to deallocate the resource from the second project.
- B. Ask the resource manager to assign a new resource with 40% of allocation.
- C. Keep the resource 100% allocated in the project, as per the initial plan.
- D. Change the resource to 60% of allocation and review the mitigation plan.

Answer: D

QUESTION 516

Which of the following methods should a project manager use to improve email communication for a time- sensitive, high-visibility global project? (Choose two.)

- A. Limit email recipients to only required team members.
- B. Increase the number of emails to encourage team interaction.
- C. Set up emails with bold text and all caps in the subject line.
- D. Eliminate acronyms from the email to avoid miscommunication.

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- E. Include more information to increase the length of each email message.
- F. Include detailed technical consideration in each email.

Answer: AB

QUESTION 517

Which of the following roles is MOST involved in checking the quality of the deliverables and supporting the project manager during the project?

- A. Sponsor
- B. Team leader
- C. Project coordinator
- D. Tester

Answer: D

QUESTION 518

When developing a project schedule, which of the following resources is the BEST to estimate task duration?

- A. Project manager
- B. Project scheduler
- C. Project team
- D. Project sponsor

Answer: B

QUESTION 519

A project manager has updated the project schedule but cannot analyze the schedule performance. Which of the following steps did the project manager miss?

- A. Lock the schedule
- B. Approve the schedule
- C. Baseline the schedule
- D. Fast track the schedule

Answer: C

QUESTION 520

The quarterly financial statement has been released, and portfolios are losing funding for projects. Which of the following options are MOST appropriate to keep the project alive and on schedule? (Choose two.)

- A. Shorten the project duration.
- B. Reduce the features being released.
- C. Request more time with a smaller project team.
- D. Reduce quality control.
- E. Ask for operational team support.

Answer: BD

QUESTION 521

Which of the following can a project manager use to keep track of finances and ensure costs are accurately applied to a project?

- A. PO numbers

- B. Cost baseline
- C. Bill of materials
- D. WBS codes

Answer: D

QUESTION 522

Which of the following includes setting governance gates as well as predecessors and dependencies?

- A. Project communication
- B. Project constraints
- C. Project change control
- D. Project scheduling

Answer: B

QUESTION 523

A key stakeholder has communicated a significant project scope change to the project manager. Which of the following actions should the project manager take FIRST?

- A. Submit a change request to the CCB.
- B. Implement the change to the project.
- C. Determine the impact of the requested change.
- D. Update the schedule to accommodate the change.

Answer: C

QUESTION 524

A hurricane occurs in an area where several key project resources are located. When reviewing the project dashboard, the project sponsor sees the project is behind schedule and asks the project manager for an explanation. Which of the following documents should the project manager examine NEXT to provide an explanation?

- A. Meeting minutes
- B. Issue log
- C. Project schedule
- D. Budget

Answer: B

QUESTION 525

The supervisor asks an engineer to be a project manager within the department. Of which of the following types of organizational structures is this an example?

- A. Projectized
- B. Functional
- C. Matrix
- D. Intermediary

Answer: B